

# Commission on Excellence and Innovation in Health

Financial report  
for the year ended  
30 June 2020



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## To the Commissioner Commission on Excellence and Innovation in Health

### Opinion

I have audited the financial report of Commission on Excellence and Innovation in Health for the financial period ended 30 June 2020.

In my opinion, the accompanying financial report gives a true and fair view of the financial position of the Commission on Excellence and Innovation in Health as at 30 June 2020, its financial performance and its cash flows for period then ended in accordance with relevant Treasurer's Instructions issued under the provisions of the *Public Finance and Audit Act 1987* and Australian Accounting Standards.

The financial report comprises:

- a Statement of Comprehensive Income for the period ended 30 June 2020
- a Statement of Financial Position as at 30 June 2020
- a Statement of Changes in Equity for the period ended 30 June 2020
- a Statement of Cash Flows for the period ended 30 June 2020
- notes, comprising significant accounting policies and other explanatory information
- a Certificate from the Commissioner and the Business Operations Manager.

### Basis for opinion

I conducted the audit in accordance with the *Public Finance and Audit Act 1987* and Australian Auditing Standards. My responsibilities under those standards are further described in the 'Auditor's responsibilities for the audit of the financial report' section of my report. I am independent of Commission on Excellence and Innovation in Health. The *Public Finance and Audit Act 1987* establishes the independence of the Auditor-General. In conducting the audit, the relevant ethical requirements of APES 110 *Code of Ethics for Professional Accountants* (including Independence Standards) have been met.

I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

## **Responsibilities of the Commissioner for the financial report**

The Commissioner is responsible for the preparation of the financial report that gives a true and fair view in accordance with relevant Treasurer's Instructions issued under the provisions of the *Public Finance and Audit Act 1987* and Australian Accounting Standards, and for such internal control as management determines is necessary to enable the preparation of the financial report that gives a true and fair view and that is free from material misstatement, whether due to fraud or error.

## **Auditor's responsibilities for the audit of the financial report**

As required by section 31(1)(b) of the *Public Finance and Audit Act 1987*, I have audited the financial report of Commission on Excellence and Innovation in Health for the financial period ended 30 June 2020.

My objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes my opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

As part of an audit in accordance with Australian Auditing Standards, I exercise professional judgement and maintain professional scepticism throughout the audit. I also:

- identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for my opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control
- obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Commission on Excellence and Innovation in Health's internal control
- evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Commissioner
- evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.

My report refers only to the financial report described above and does not provide assurance over the integrity of electronic publication by the entity on any website nor does it provide an opinion on other information which may have been hyperlinked to/from the report.

I communicate with the Commissioner about, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that I identify during the audit.

A handwritten signature in black ink, appearing to read 'A. Richardson', with a long horizontal flourish extending to the right.

Andrew Richardson

**Auditor-General**

25 September 2020

## Certification of the financial statements

We certify that the:

- financial statements of the Commission on Excellence and Innovation in Health:
  - are in accordance with the accounts and records of the authority; and
  - comply with relevant Treasurer's instructions; and
  - comply with relevant accounting standards; and
  - present a true and fair view of the financial position of the authority at the end of the financial year and the result of its operations and cash flows for the financial year.
- Internal controls employed by the Commission on Excellence and Innovation in Health over its financial reporting and its preparation of the financial statements have been effective throughout the financial year.



.....  
Paddy Phillips  
Commissioner



.....  
Zora Doukas  
Business Operations Manager

Date 17/09/2020

**COMMISSION ON EXCELLENCE & INNOVATION IN HEALTH**  
**STATEMENT OF COMPREHENSIVE INCOME**  
**For the period ended 30 June 2020**

	Note	2020 \$'000
<b>Income</b>		
Revenues from SA Government	7	4,504
Fees and charges	5	8
Resources received free of charge	6	<u>144</u>
<b>Total income</b>		<u><u>4,656</u></u>
<b>Expenses</b>		
Employee benefits expenses	2	1,944
Supplies and services	3	1,346
Grants and subsidies	4	967
Other expenses		<u>18</u>
<b>Total expenses</b>		<u><u>4,275</u></u>
<b>Net result</b>		<u><u>381</u></u>
<b>Total comprehensive result</b>		<u><u>381</u></u>

The accompanying notes form part of these financial statements. The net result and total comprehensive income are attributable to the SA Government as owner.

**COMMISSION ON EXCELLENCE & INNOVATION IN HEALTH**  
**STATEMENT OF FINANCIAL POSITION**  
**As at 30 June 2020**

	Note	2020 \$'000
<b>Current assets</b>		
Cash and cash equivalents	8	1,133
Receivables	9	96
<b>Total current assets</b>		<u>1,229</u>
<b>Total assets</b>		<u>1,229</u>
<b>Current liabilities</b>		
Payables	10	325
Employee benefits	11	481
Provisions	12	7
<b>Total current liabilities</b>		<u>813</u>
<b>Non-current liabilities</b>		
Payables	10	57
Employee benefits	11	601
Provisions	12	9
<b>Total non-current liabilities</b>		<u>667</u>
<b>Total liabilities</b>		<u>1,480</u>
<b>Net assets</b>		<u>(251)</u>
<b>Equity</b>		
Retained earnings		(251)
<b>Total equity</b>		<u>(251)</u>

The accompanying notes form part of these financial statements. The total equity is attributable to SA Government as owner.

**COMMISSION ON EXCELLENCE & INNOVATION IN HEALTH**  
**STATEMENT OF CHANGES IN EQUITY**  
**For the period ended 30 June 2020**

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	Note	Retained earnings \$ '000	Total equity \$ '000
<b>Balance at 6 January 2020</b>		-	-
<b>Net result for 2019-20</b>		381	381
<b>Total comprehensive result for 2019-20</b>		381	381
Net assets received from an administrative restructure		(632)	(632)
<b>Balance at 30 June 2020</b>		(251)	(251)

The accompanying notes form part of these financial statements. All changes in equity are attributable to the SA Government as owner.

**COMMISSION ON EXCELLENCE & INNOVATION IN HEALTH**  
**STATEMENT OF CASH FLOWS**  
**For the period ended 30 June 2020**

	Note	2020 \$'000
<b>Cash flows from operating activities</b>		
<b>Cash inflows</b>		
GST recovered from ATO		44
Receipts from SA Government		4,504
<b>Cash generated from operations</b>		<u>4,548</u>
<b>Cash outflows</b>		
Employee benefits payments		(1,485)
Payments for supplies and services		(1,108)
Payments of grants and subsidies		(967)
<b>Cash used in operations</b>		<u>(3,560)</u>
<b>Net cash provided by operating activities</b>		<u>988</u>
<b>Cash flows from financing activities</b>		
<b>Cash inflows</b>		
Cash received from restructuring activities		145
<b>Cash generated from financing activities</b>		<u>145</u>
<b>Net cash provided by financing activities</b>		<u>145</u>
<b>Net increase in cash and cash equivalents</b>		<u>1,133</u>
<b>Cash and cash equivalents at the end of the period</b>	8	<u>1,133</u>

The accompanying notes form part of these financial statements.

**COMMISSION ON EXCELLENCE & INNOVATION IN HEALTH**  
**NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS**  
**For the period ended 30 June 2020**

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### **1. About The Commission on Excellence and Innovation in Health**

The Commission on Excellence and Innovation in Health (the Commission) is a not-for-profit administrative unit of the State of South Australia, established 6 January 2020 pursuant to *Public Sector Act 2009*. The financial statements include all controlled activities of the Commission.

The Commission commenced service delivery on 6 January 2020 following the transfer of certain functions from the Department for Health and Wellbeing (DHW) to the Commission. This transfer included 17 employees and net liabilities totalling \$632,000. Total assets transferred was \$145,000 comprising of cash. Total liabilities transferred was \$777,000 comprising of employee benefits (\$691,000), payables (\$77,000) and provision (\$9,000).

#### **1.1 Objectives and activities**

The Commission provides leadership and advice within SA Government on clinical excellence and innovation with a focus on maximising health outcomes for patients, improving care and safety, monitoring performance, championing evidence-based practice and clinical innovation, and supporting collaboration.

In doing this, the Commission:

- bring together expertise from clinicians, consumers, health partners and other relevant stakeholders to maximise health outcomes for patients,
- is recognised as a centre for excellence, a strong partner for clinical improvement and innovation and will have recognised expertise which can influence design, and
- supports the provision of safer, more innovative and efficient healthcare through empowering clinicians and consumers.

#### **1.2 Basis of preparation**

These financial statements are general purpose financial statements prepared in accordance with:

- section 23 of the *Public Finance and Audit Act 1987*,
- Treasurer's instructions and Accounting Policy Statements issued by the Treasurer under the *Public Finance and Audit Act 1987*, and
- relevant Australian Accounting Standards with reduced disclosure requirements.

The financial statements have been prepared for the period from 6 January 2020 to 30 June 2020 and presented in Australian currency. All amounts in the financial statements and accompanying notes have been rounded to the nearest thousand dollars (\$'000). Any transactions in foreign currency are translated into Australian dollars at the exchange rates at the date the transaction occurs.

The historical cost convention is used unless a different measurement basis is specifically disclosed in the note associated with the item measured.

Significant accounting policies are set out below and throughout the notes.

#### **1.3 Taxation**

The Commission is not subject to income tax. The Commission is liable for fringe benefits tax (FBT), goods and services tax (GST) and payroll tax. The net amount of GST recoverable from, or payable to, the ATO is included as part of receivables or payables in the Statement of Financial Position.

#### **1.4 Impact of COVID-19 pandemic on the Commission**

COVID-19 has not had a material impact on the Commission's financial performance, financial position, or continuity of operations.

## **2. Employee benefits expenses**

	<b>2020</b>
	<b>\$'000</b>
Salaries and wages	1,160
Long service leave	172
Annual leave	184
Skills and experience retention leave	8
Employment on-costs - superannuation*	320
Employment on-costs - other	64
Workers compensation	7
Board and committee fees	12
Other employee related expenses	17
<b>Total employee benefits expenses</b>	<b>1,944</b>

\* The superannuation employment on-cost charge represents the Commission's contribution to superannuation plans in respect of

**COMMISSION ON EXCELLENCE & INNOVATION IN HEALTH**  
**NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS**  
**For the period ended 30 June 2020**

current services of current employees. The Department of Treasury and Finance (DTF) centrally recognises the superannuation liability in the whole-of-government financial statements.

**2.1 Key Management Personnel**

Key management personnel (KMP) of the Commission includes the Minister for Health and Wellbeing (the Minister), the Commissioner and four members of the Executive Management Group who have responsibility for the strategic direction and management of the Commission.

Total compensation for KMP was \$667,000 for the period from 6 January to 30 June 2020, excluding salaries and other benefits by the Minister. The Minister 's remuneration and allowances are set by the *Parliamentary Remuneration Act 1990* and the Remuneration Tribunal of SA respectively and are payable from the Consolidated Account (via the Department of Treasury and Finance) under section 6 of the *Parliamentary Remuneration Act 1990*.

The Commission did not enter into any transactions with key management personnel or their close family during the reporting period.

**2.2 Remuneration of Board and Committee members**

The number of members whose remuneration received or receivable falls within the following bands:

	<b>2020</b>
	<b>No. of</b>
	<b>Members</b>
\$0	143
\$1 - \$20,000	13
<b>Total</b>	<b>156</b>

Remuneration of members reflects all costs of performing board/committee member duties including sitting fees, superannuation contributions, salary sacrifice benefits and fringe benefits and any fringe benefits tax paid or payable in respect of those benefits. The total remuneration received or receivable by members was \$12,000.

In accordance with the Premier and Cabinet Circular No. 016, government employees did not receive any remuneration for board/committee duties during the financial period.

Unless otherwise disclosed, transactions between members are on conditions no more favourable than those that it is reasonable to expect the entity would have adopted if dealing with the related party at arm's length in the same circumstances.

Refer to note 18 for members of boards/committees that served for all or part of the period from 6 January to 30 June 2020 and were entitled to receive income from membership in accordance with APS 124.B.

**2.3 Remuneration of employees**

	<b>2020</b>
	<b>No.</b>
The number of employees whose remuneration received or receivable falls within the following bands:	
\$255,000 - \$274,999	1
<b>Total number of employees</b>	<b>1</b>

The table includes all employees who received remuneration equal to or greater than the base executive remuneration level during the period from 6 January to 30 June 2020. Remuneration of employees reflects all costs of employment including salaries and wages, payments in lieu of leave, superannuation contributions, salary sacrifice benefits and fringe benefits and any fringe benefits tax paid or payable in respect of those benefits.

**COMMISSION ON EXCELLENCE & INNOVATION IN HEALTH**  
**NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS**  
**For the period ended 30 June 2020**

**3. Supplies and services**

	2020 \$'000
Accommodation from DHW	137
Administration	27
Advertising	127
Communication	34
Computing	57
Consultants	68
Contractors	319
Contractors - agency staff	86
Fee for service	3
Minor equipment	102
Printing and stationery	14
Repairs and maintenance	93
Services from Shared Services SA	79
Training and development	163
Travel expenses	6
Other supplies and services	31
<b>Total supplies and services</b>	<b>1,346</b>

**Consultants**

The number of consultancies and dollar amount paid/payable (included in supplies and service expense) to consultants was:

	2020	
	No.	\$'000
Above \$10,000	1	68
<b>Total</b>	<b>1</b>	<b>68</b>

**4. Grants and subsidies**

	2020 \$'000
Subsidies	200
Funding to non-government organisations	767
<b>Total grants and subsidies</b>	<b>967</b>

Grants and subsidies consist of, amongst others, a research grant for the University of Adelaide COVID-19 vaccine project and funding support to develop a Clinical Informatics Hub at the South Australian Health and Medical Research Institute.

**5. Fees and charges**

Fees and charges refer to \$8,000 for Electronic Medical Record Project.

**6. Resources received free of charges**

	2020 \$'000
Services	7
Accommodation	137
<b>Total resources received free of charge</b>	<b>144</b>

Contribution of services are recognised only when a fair value can be determined reliably and the services would be purchased if they had not been donated.

The Commission receives Accounting, Taxation, Payroll, Accounts Payable, Accounts Receivable services from Shared Services SA, following Cabinet's approval to cease intra-government charging. In addition, the Commission receives accommodation from DHW free of charge.

**COMMISSION ON EXCELLENCE & INNOVATION IN HEALTH**  
**NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS**  
For the period ended 30 June 2020

**7. Revenue from SA Government**

	2020
	\$'000
Intra-Government Transfers	4,504
<b>Total revenues from SA Government</b>	<b>4,504</b>

Revenue from SA Government comprises of intra-government transfers from DHW. Intra-government transfers are recognised upon receipt.

**8. Cash and cash equivalents**

Cash is measured at nominal amounts. The Commission has a deposit account (general operating) of \$1,133,000 with the Treasurer. The Commission does not earn interest on this account. The Government has a policy to align cash balances with the appropriation and expenditure authority.

**9. Receivables**

	2020
	\$'000
<b>Current</b>	
Debtors	9
Prepayments	28
GST input tax recoverable	59
<b>Total current receivables</b>	<b>96</b>
<b>Total receivables</b>	<b>96</b>

Receivables arise in the normal course of selling goods and services to other agencies and to the public. The Commission's trading terms for receivables are generally 30 days after the issue of an invoice or the goods/services have been provided under a contractual arrangement. Receivables, prepayments and accrued revenues are non-interest bearing. Receivables are held with the objective of collecting the contractual cash flows and they are measured at amortised cost.

**10. Payables**

	2020
	\$'000
<b>Current</b>	
Creditors and accrued expenses	244
Employment on-costs*	81
<b>Total current payables</b>	<b>325</b>
<b>Non-current</b>	
Employment on-costs*	57
<b>Total non-current payables</b>	<b>57</b>
<b>Total payables</b>	<b>382</b>

Payables are measured at nominal amounts. Creditors and accruals are raised for all amounts owed and unpaid. Sundry creditors are normally settled within 30 days from the date the invoice is first received. All payables are non-interest bearing. The carrying amount of payables approximates net fair value due to their short term nature.

\*Employment on-costs include Return to Work SA levies and superannuation contributions and are settled when the respective employee benefits that they relate to are discharged. The Commission makes contributions to several State Government superannuation schemes. These contributions are treated as an expense when they occur. There is no liability for payments to beneficiaries as they have been assumed by the respective superannuation schemes. The only liability outstanding at reporting date relates to any contributions due but not yet paid to the South Australian Superannuation Board.

As a result of an actuarial assessment performed by DTF, the portion of long service leave taken as leave is 42%, and the average factor for the calculation of employer superannuation cost on-costs is 9.8%. These rates are used in the employment on-cost calculation.

Refer to note 17 for information on risk management.

COMMISSION ON EXCELLENCE & INNOVATION IN HEALTH  
NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS  
For the period ended 30 June 2020

## 11. Employee benefits

	2020 \$'000
<b>Current</b>	
Accrued salaries and wages	77
Annual leave	333
Long service leave	54
Fringe benefits tax	1
Skills and experience retention leave	16
<b>Total current employee benefits</b>	<b>481</b>
<b>Non-current</b>	
Long service leave	601
<b>Total non-current employee benefits</b>	<b>601</b>
<b>Total employee benefits</b>	<b>1,082</b>

Employee benefits accrue as a result of services provided up to the reporting date that remain unpaid. Long-term employee benefits are measured at present value and short-term employee benefits are measured at nominal amounts.

### 11.1 Salaries and wages, annual leave, skills and experience retention leave and sick leave

The liability for salary and wages is measured as the amount unpaid at the reporting date at remuneration rates current at the reporting date.

The annual leave liability and the skills and experience retention leave liability is expected to be payable within 12 months and is measured at the undiscounted amount expected to be paid.

No provision has been made for sick leave, as all sick leave is non-vesting, and the average sick leave taken in future years by employees is estimated to be less than the annual entitlement for sick leave.

### 11.2 Long service leave

The liability for long service leave is measured as the present value of expected future payments to be made in respect of services provided by employees up to the end of the reporting period using the projected unit credit method.

AASB 119 *Employee Benefits* contains the calculation methodology for long service leave liability. The actuarial assessment performed by the DTF has provided a basis for the measurement of long service leave and is based on actuarial assumptions on expected future salary and wage levels, experience of employee departures and periods of service. These assumptions are based on employee data across government.

AASB 119 requires the use of the yield on long-term Commonwealth Government bonds as the discount rate in the measurement of the long service leave liability. The yield on long-term Commonwealth Government bonds is 0.75%, which is used as the rate to discount future long service leave cash flows. The actuarial assessment performed by DTF determined the salary inflation rate to be 2.5% for long service leave liability and 2.0% for annual leave and skills, experience and retention leave liability.

## 12. Provision

The provision consists only workers compensation.

*Reconciliation of workers compensation (statutory and non-statutory)*

	2020 \$'000
Carrying amount at the beginning of the period	-
Increase in provisions recognised	13
Increase resulting from re-measurement or settlement without cost	3
<b>Carrying amount at the end of the period</b>	<b>16</b>

### *Workers compensation statutory provision*

The Commission is an exempt employer under the *Return to Work Act 2014*. Under a scheme arrangement, the Commission is responsible for the management of workers rehabilitation and compensation, and is directly responsible for meeting the cost of workers' compensation claims and the implementation and funding of preventive programs.

**COMMISSION ON EXCELLENCE & INNOVATION IN HEALTH**  
**NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS**  
**For the period ended 30 June 2020**

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The provision is based on an actuarial assessment of the outstanding liability as at 30 June 2020 provided by a consulting actuary engaged through the Office of the Commissioner for Public Sector Employment. The provision is for the estimated cost of ongoing payments to employees as required under current legislation.

***Workers compensation non-statutory provision***

Additional insurance/compensation arrangements for certain work related injuries have been introduced for most public sector employees through various enterprise bargaining agreements and industrial awards. This insurance/compensation is intended to provide continuing benefits to non-seriously injured workers who have suffered eligible work-related injuries and whose entitlements have ceased under the statutory workers compensation scheme.

The workers compensation non-statutory provision is an actuarial assessment of the outstanding claims liability provided by a consulting actuary engaged through the Office of the Commissioner for Public Sector Employment. There is a high level of uncertainty as to the valuation of the liability (including future claim costs), this is largely due to the enterprise bargaining agreements and industrial awards being in place for a short period of time and the emerging experience is unstable. The average claim size has been estimated based on applications to date and this may change as more applications are made. As at 30 June 2020 the Commission recognised a workers compensation non-statutory provision of \$1,000.

### **13. Unrecognised contractual commitments**

Commitments include operating arrangements arising from contractual or statutory sources, and are disclosed at their nominal value.

***Expenditure Commitments***

	<b>2020</b>
	<b>\$'000</b>
Within one year	12
<b>Total other expenditure commitments</b>	<b>12</b>

The Commission expenditure commitments are for agreements for goods and services ordered but not received.

### **14. Contingent assets and liabilities**

Contingent assets and contingent liabilities are not recognised in the Statement of Financial Position, but are disclosed within this note and, if quantifiable are measured at nominal value.

The Commission is not aware of any contingent assets and liabilities. In addition, the Commission has made no guarantees.

### **15. Event after balance date**

The Commission is not aware of any material after balance date events.

### **16. Impact of standards not yet implemented**

The Commission has assessed the impact of the new and amended Australian Accounting Standards and Interpretations not yet implemented and changes to the Accounting Policy Statements issued by the Treasurer. The Commission considers there will be no impact on the financial statements.

### **17. Financial instruments/ Financial risk management**

Risk management is overseen by DHW's Risk and Audit Committee and risk management policies are in accordance with the Risk Management Policy Statement issued by the Treasurer and the Premier and the principles established in the Australian Standard Risk Management Principles and Guidelines.

The Commission's exposure to financial risk (liquidity risk, credit risk and market risk) is insignificant based on the nature of the financial instruments held and its current assessment of risk. Financial instruments are measurement at amortised cost.

The Commission is funded principally from intra-government transfers from DHW. The Commission works with DTF to determine cash flows associated with its Government approved program of works. The carrying amount of assets are detailed throughout the notes.

**COMMISSION ON EXCELLENCE & INNOVATION IN HEALTH**  
**NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS**  
**For the period ended 30 June 2020**

**18. Boards & Committees**

Members of boards/committees that served for all or part of the financial period and were entitled to receive income from membership in accordance with the APS 124 B were:

<b>Board/Committee name:</b>	<b>Government employee members</b>	<b>Other members</b>
Clinical Advisory Council Committee	10	Cehic D, Eckert M, Ferguson J, Lockwood S, Newell S, Phillips A, Telford-Sharp F, Alice G, Turner M, Williams H, Wilson B, Yarwood S
Clinical Informatics Advisory Council Committee	7	Bidargaddi N, Broymeyer M, Corena M, Del P, Ebrill K, Goland G, Palmer L, Phillips A, Pratt N, Radbone C, Rego F, Richards B, Verjans J, Worthington-Eyre P
Statewide Cancer Clinical Network Committee	16	Christensen C, Corsini N, Haseloff M, Johnson L, Karapetis C, Murphy E, Robertson A
Statewide Cardiology Clinical Network Committee	14	Brown A, Clark R, J Hendriks, Ludlow M, Lynch D, Nitschke D, Senior D
Statewide Palliative Care Clinical Network Committee	19	Bevan A, Agius P, Amato C, Brooksbank M, Byrne S, Caughey G, Churches O, Griffiths C, Humphries G, Jenkin P, King L, Marshall J, McMahon J, Morgan D, Pidgeon T, Roach D, Rosa R, Schutz S, Soriano J, Stone H, Swetenham K, To T, Walleit T, Waters M
Statewide Urgent Care Clinical Network Committee	19	Kelly L, Norcock B, Pappin J, Wanguhu K, Whiteway L, Williams J, Williams L

Refer to note 2.2 for remuneration of board and committee members